

September 12, 2008 Joyce Barretto, CEO



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### Slide 3

### Today's Agenda: Blue Box Focus

- Stewardship Ontario key updates
- \* Blue Box Program Plan overview
- Preliminary stewards' Blue Box fees for 2009
  - questions & comments
- Break
- Proposed changes to 2009 Blue Box Rules & reporting requirements
  - questions & comments
- Concluding remarks



### Slide 4

### Stewardship Ontario

- Industry Funding Organization (IFO) established under the Waste Diversion Act (2002)
- Charged with developing, implementing & managing two stewardship programs:
  - Blue Box Program Plan (BBPP)
  - Municipal Hazardous or Special Waste (MHSW) Program Plan



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### **Stewardship Ontario Programs**

- 2003—Blue Box
  - packaging & printed material introduced into Ontario (ON Reg. 273/02)
  - managed through municipal recycling programs
- 2008—Municipal Hazardous or Special Wastes
  - wide range of products (ON Reg. 542/06)
  - managed through municipal MHSW programs & through commercial & institutional collection programs



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### 2 Programs; 1 Organization

- Distinctly different stewardship programs
  - Printed Paper & Packaging in municipal waste stream
  - residuals & related packaging that require separate management
- Material streams, collection & processing requirements & funding formulas differ



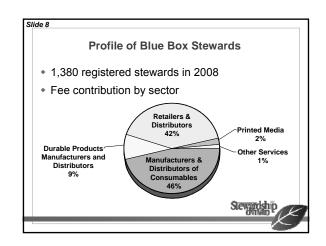


Blue Box Program Highlights

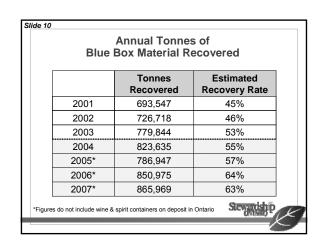
5 years successfully discharged members' legal obligations under Waste Diversion Act (WDA); stewards at 50% share of net program costs

Keeping combined administration costs of Stewardship Ontario & Waste Diversion Ontario (WDO) under 5% of total program costs

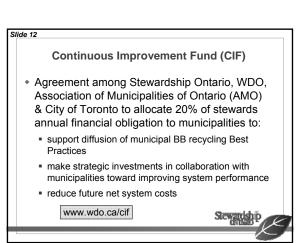
Successful partnerships with municipalities to improve effectiveness & efficiency of municipal Blue Box (BB) programs



# Blue Box Steward Contributions • Over first 5 years: • \$191M: direct cash payments to municipalities • ~\$7M: "In-kind" advertising space • \$19.75M project grants to improve effective & efficiency of municipal recycling programs

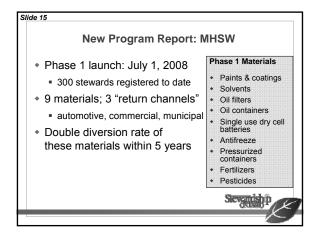


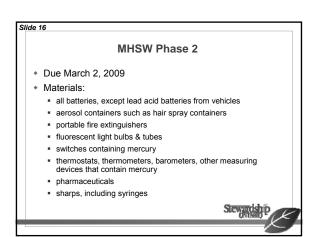


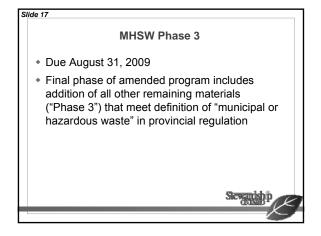


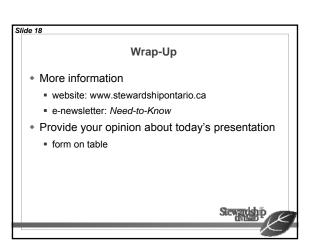


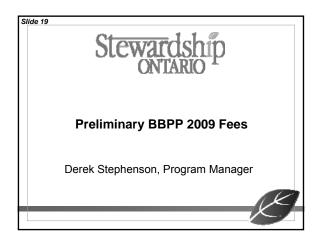


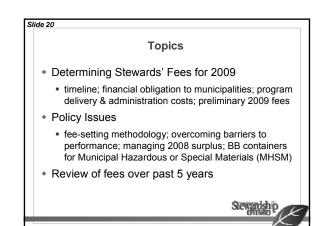




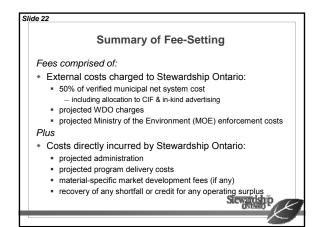


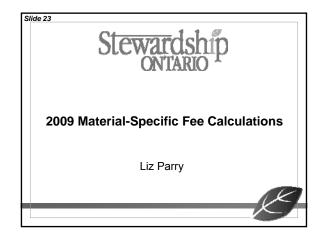


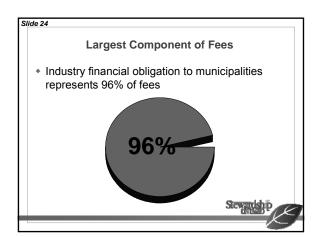


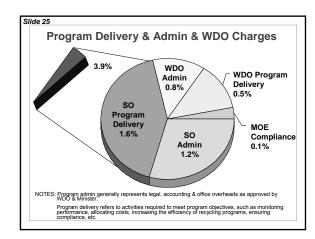


August 1	WDO informs Stewardship Ontario of stewards' obligation for 2009
Sept 12	Stakeholder information session on preliminary fees
Sept 26	Deadline for comments to Stewardship Ontario
Oct 8	Stewardship Ontario Board review & set final fees
Oct 22	WDO Board approval of fees



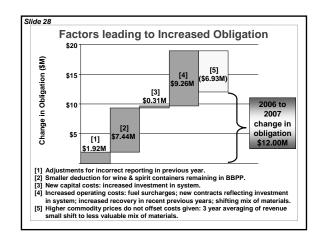




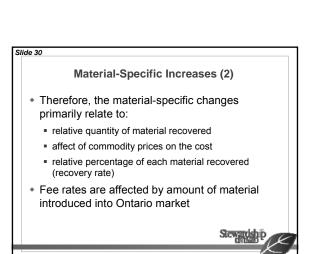


Blu	e Box Ma	aterial R	ecovery	
Tonnes	nnes 2006 2007		Year Over Year Change	
Overall Recovered	943,000	903,000	(40,000)	-4%
Net of LCBO	851,000	871,000	20,000	2%
containers now  Recovery of rei	returned th	rough depo	•	.20
	v ahout 2%	in 2007 ove	er 2006, compare	d to
<ul><li>increased b</li><li>4% to 7% in</li></ul>			•	
	past years		d by about 3%	

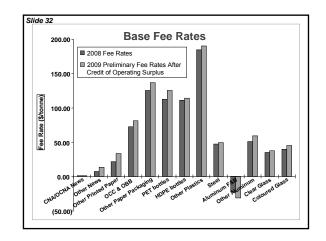




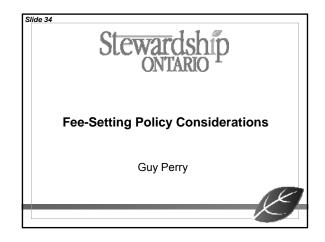
## Material-Specific Increases (1) All fee rates increase with overall increase in financial obligation to municipalities Change in obligation affects materials differently due to fee-setting formula type of material: easier-to-recycle materials have higher recovery rates & lower cost to manage have relatively lower fee rates commodity value: higher revenues lower net cost for that material which results in a lower fee



Fa	ctors Cor	ntribu	ting to In	crease i	n Obligation
Material	Tonnes Recovered	Net Cost	Recovery Rate	Tonnes Reported by Stewards	Result
Printed Paper	Ψ	<b>↑</b>	<b>↑</b>	¥	Relatively large increase
Paper Packaging	_	<b>↑</b>	_	-	In line with overall increase
PET	_	<b>↑</b>	•	<b>4</b>	In line with overall increase
HDPE	Ψ	<b>1</b>	Ψ	¥	Relatively small increase
Other Plastics	<b>↑</b>	<b>↑</b>	<b>↑</b>	<b>↑</b>	Relatively small increase
Steel	<b>^</b>	_	<b>↑</b>	_	Relatively small increase
Aluminum	4	_	Ψ	_	Relatively large increase in credit
Glass	<b>^</b>	<b></b>	Α	_	Relatively small increase



Preliminary Stewards' Fee Rates for 2009			2009	
	2008 Fees	2009 Preliminary Fees		
Material	Fee Rates (¢/kg)	Fee Rates (¢/kg)1	Fees (\$)2	
CNA/OCNA Newsprint	0.148	0.133	\$347,022	
Other Newsprint	0.764	1.332	\$1,961,184	
Other Printed Paper	2.182	3.373	\$4,820,385	
OCC & OBB	7.252	8.115	\$20,975,849	
Other Paper Packaging	12.534	13.696	\$5,651,483	
PET Bottles	11.238	12.560	\$6,069,735	
HDPE Bottles	11.135	11.406	\$2,539,465	
Other Plastics	18.449	18.990	\$26,523,822	
Steel	4.744	4.955	\$2,849,038	
Aluminum Food & Beverage	(2.215)	(3.116)	(\$834,143)	
Other Aluminum Packaging	5.095	5.912	\$188,593	
Clear Glass	3.529	3.758	\$2,860,223	
Coloured Glass	3.976	4.537	\$419,707	
Total Blue Box Program Fees <sup>2,3</sup>	\$66,605,943		\$74,372,363	
CNA/OCNA In-Kind Contribution	\$1,829,057		\$3,396,745	



### **Key Policy Considerations**

- Annual review of fee-setting methodology
- Market development investments
- Allocation for 2008 surplus fees
- Minimizing future surpluses
- Reconciling containers managed under both BB & MHSW Programs



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### **Fee-Setting Methodology**

- Changes made to factor weightings for 2008 fees
  - in 2007, changes were made to dis-aggregate fee rates for plastic & paper packaging
- Agreement to review weightings annually
- No change recommended for 2009
  - reasons:
    - significant system cost increase
    - allow time for recent changes to work through system
    - implementing plastics market development initiatives



### **Market Development Investments**

- For some materials—barriers to increasing recovery & to lowering cost of recycling
- Provision to include additional material-specific fees to overcome barriers
  - paid by stewards of affected materials
- Initial focus on glass (\$2.5M)—years 2 & 3
- For 2008, \$2.4M market development fees to increase plastics recycling—plastics stewards



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### 2-Track Blue Box Plastics Plan

- 1) Optimize recovery of highest value plastics via BB
  - "All Bottle Plus" demonstrations (potential 15% lift)
  - conducted initial demonstration in Brockville in June
  - · follow-up research underway
- 2) Technology investment opportunities for range of plastics
  - REOI to RFP for range of solutions
  - REOI used to ensure activities provide best return for stewards
  - issued REOI in June, interviews in July-August
  - developing next steps to RFP



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### Market Development Fees for 2009

- Recommendations:
  - no additional market development fees for 2009
  - Board to undertake strategic review of Stewardship Ontario market development needs across all materials



### Slide 40

### Management of Surplus for 2008

- Projected 2008 surplus available: \$4.9M
  - new stewards found
  - penalties & interest
  - conservative budgeting
- Recommendation:
  - continue with current policy of:
    - maintaining restricted reserve of \$3.5M
    - apply remaining surplus to reduce fees in following year



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### Minimizing Surplus for 2009 (1)

- Not possible to project with 100% accuracy total quantity of BB material in next program year
- Current practice is to divide projected current year costs by steward reported tonnes in previous year
  - no allowance made for projected growth or change in material mix, due to lack of data



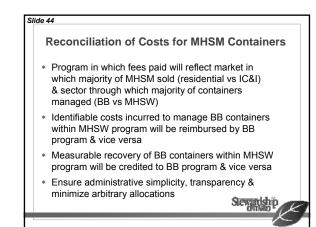
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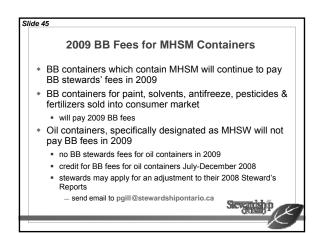
### Minimizing Surplus for 2009 (2)

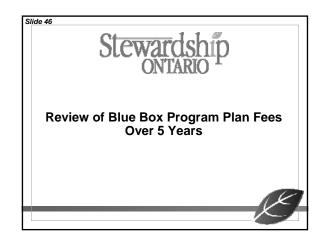
- Consideration given to alternative of incorporating projected modest growth rates into estimates of obligated material likely to be reported next year
  - resulting in lower fee rates (\$/tonne)
  - not recommended at this time—still no clear generation trends & risk of financial shortfall
- Board support to continue with current practice

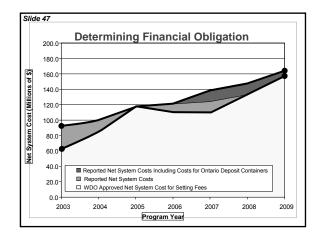


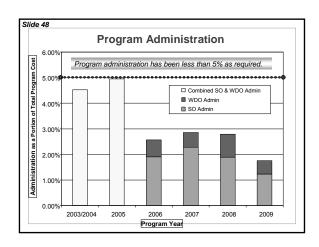
## Blue Box Containers for MHSM Addendum to MHSW Program Request Letter states: "Potential fees should...not [apply] to a different program developed by WDO (i.e. Municipal Hazardous or Special Material containers managed under the blue box program)." MHSM fees: effective July 2008 with payments commencing October fees effective for 18 months—2008 & 2009 synchronized with BB fee-setting in 2010 Some BB stewards will pay fees both for BB containers & for MHSM

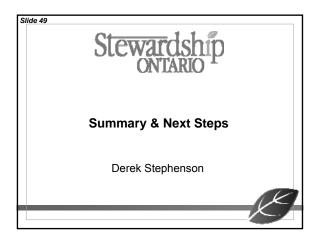


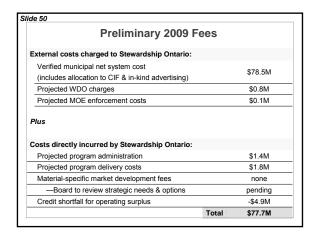


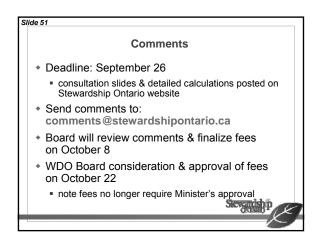




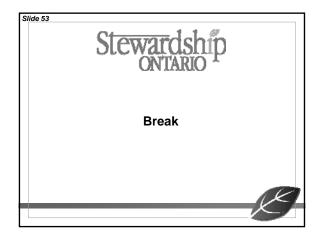


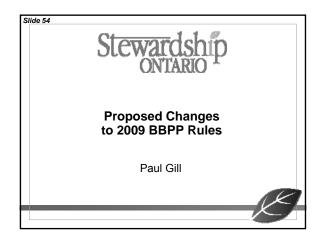


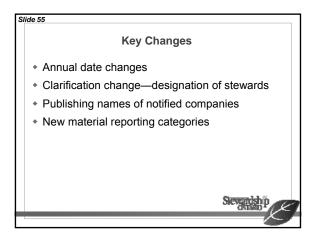


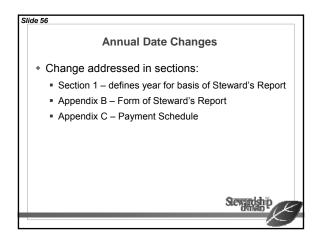


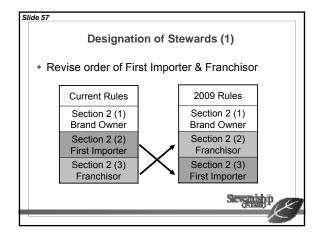


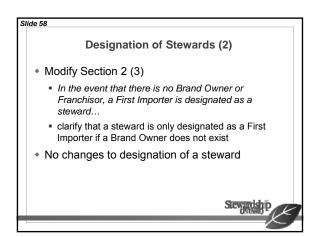


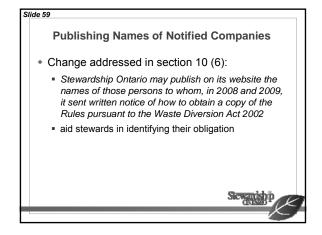


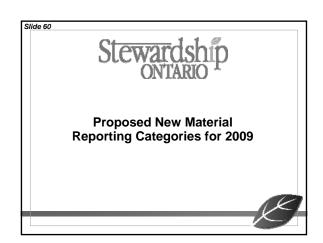












### Background (1)

- Stewards report kilograms of designated BB wastes they introduce into the Ontario market & manage as municipal waste
  - 24 sub-categories of packaging & printed materials
- Stewards report on methodology used, deductions, brands & additional comments
- Continued packaging innovation leading to
  - introduction of new materials & packaging formats
  - differential recycling & management costs



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### Background (2)

- May 2008 letter from AMO highlighted "problem packaging"
  - non-recyclable & contaminants, difficult to identify & sort, and large sizes
  - used to support AMO position paper on revised BB funding
- Stewards concerned about differences in reporting requirements between Stewardship Ontario & Éco Entreprises Québec (ÉEQ)



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### **Objectives of Proposed Changes**

- Track packaging changes that may impact program costs & recovery performance
- Provide additional data to better inform Board decision-making on emerging policy & program issues
- Promote greater harmonization of stewards reporting requirements in Ontario & Quebec
- Board commitment to monitor impact of steward fees



### Slide 64

### **Current Plastic Sub-Categories**

PET bottles	12.560 ¢/kg
HDPE bottles & jugs	11.406 ¢/kg
Polystyrene	
Other rigid plastics	18.990 ¢/kg
LDPE/HDPE film	for each of
Plastic laminant	these materials
Natural & synthetic textiles	



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### **Summary of Proposed Changes**

- Biodegradable plastic film & biodegradable rigid containers
- Plastic containers >5 litres
- LDPE/HDPE carry-out bags
- Request additional information from stewards



### Slide 66

### Biodegradable Plastic Film & Rigid Containers (1)

- Proposed additions
  - biodegradable plastic film
  - biodegradable rigid plastic containers
- Rationale for collecting this information
  - not addressed in original BBPP because not on the market
  - growing usage by brand owners & retailers
    - $-\operatorname{carry-out}$  film bags, service packaging

continued...



### Biodegradable Plastic Film & Rigid Containers (2)

- Rationale, continued ...
  - considered a contaminant to conventional plastic film & rigid container recycling
  - need to quantify amount entering marketplace
- Impact/challenges to stewards
  - limited number of stewards affected, but growing



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### Plastic Containers >5 Litres (1)

- Proposed additions
  - PET bottles >5 litres
  - HDPE bottles & jugs >5 litres
  - Other rigid plastic containers >5 litres
- · Rationale for collecting this information
  - large packaging formats fill recycling containers
     & collection vehicles faster, leading to increased collection costs

continued...



### Slide 69

### Plastic Containers >5 Litres (2)

- \* Rationale, continued ...
  - some containers lost to disposal under some existing MRF configurations
  - >5 litre based on feedback from operators
  - AMO & Toronto discussing a ban or deposit on large PET water containers
- Impact/challenges to stewards
  - limited number of stewards & products affected
  - stewards may not be able to identify & report product by size



### Slide 70

### LDPE/HDPE Carry-Out Bags (1)

- Proposed additions
  - LDPE/HDPE carry-out bags
  - optional field for bag unit count
- Rationale for collecting this information
  - Ontario Plastic Bag Task Force MOU with Minister to reduce single-use plastic bags
    - Stewardship Ontario providing reporting & analysis for Task Force
    - weight & bags/capita are being tracked

continued...



### Slide 71

### LDPE/HDPE Carry-Out Bags (2)

- \* Rationale, continued ...
  - provides valuable & comparative information for the Task Force
- Impact/challenges to stewards
  - large number of stewards have carry-out bags
  - retailers typically source bags from suppliers separately from other plastic film applications
  - many retailers currently split out plastic bags in their Steward's Reports



### Slide 72

### Additional Information from Stewards (1)

- Proposed addition
  - text box for steward to enter waste reduction initiatives
- Rationale for collecting this information
  - allow stewards to provide information on what the company is doing to:
    - reduce packaging materials
    - select easier to recycle materials  $\,$
    - utilize recycled content

continued...



# Additional Information from Stewards (2) Rationale, continued ... recommendation from Report to Minister: Assessment of Stewards Actions in Response to Stewardship Ontario Fees monitor industry packaging & material trends support analysis of potential revisions to existing feesetting methodology if program costs increase Impact/challenges to stewards steward choice to participate or not

PET bottles		
PET bottles > 5 Litres	12.560 ¢/kg	
HDPE bottles & jugs	44 406 4/1/2	
HDPE bottles & jugs > 5 Litres	11.406 ¢/kg	
Polystyrene		
LDPE/HDPE film		
LDPE/HDPE film carry-out bags*		
Plastic laminant	18.990 ¢/kg	
Other rigid plastic	for each of	
Other rigid plastic > 5 Litres	these materials	
Biodegradable rigid plastic containers		
Biodegradable plastic film		
Natural & synthetic textiles		

