

Building a Sustainable Blue Box Supply Chain

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Humble Origins

- Recycling is a centuries old practice, initially based on commodity economics
- Kitchener implemented the first full-scale community wide BB collection program in 1981.
- Current system is driven by a mix of economic and social issues



Humble Origins (cont)

1980's

Programs collected:

- newsprint, corrugated cardboard
- ferrous metals
- non-ferrous metals
- PET
- glass



Humble Origins (cont)

- **Curbside:**

- sorted into 5 or 6 compartment trucks



- **MRF's:**

- hand sorting QC stations
- overhead magnets and balers



- **Initial challenges:**

- HDPE, boxboard and books



Humble Origins (cont)

1990's

- Introduction of two stream collection
- Broader range of fibres and containers
- MRF mechanization
 - Eddy currents, ballistic separators



To Present

- Single stream collection managing half the tonnage
- Fully mechanized facilities

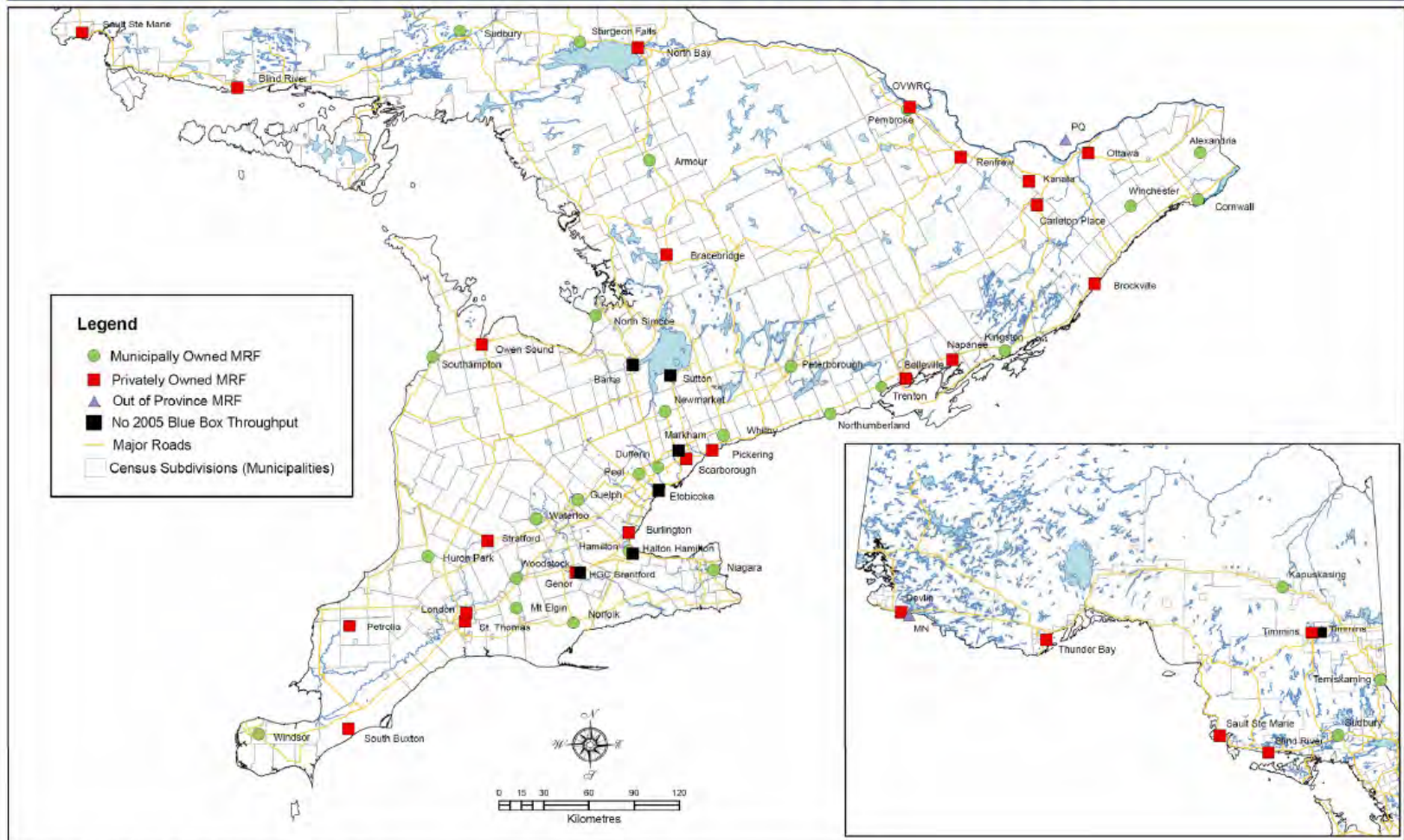


- Many municipalities collect a full suite of plastics and containers
- Automated collection



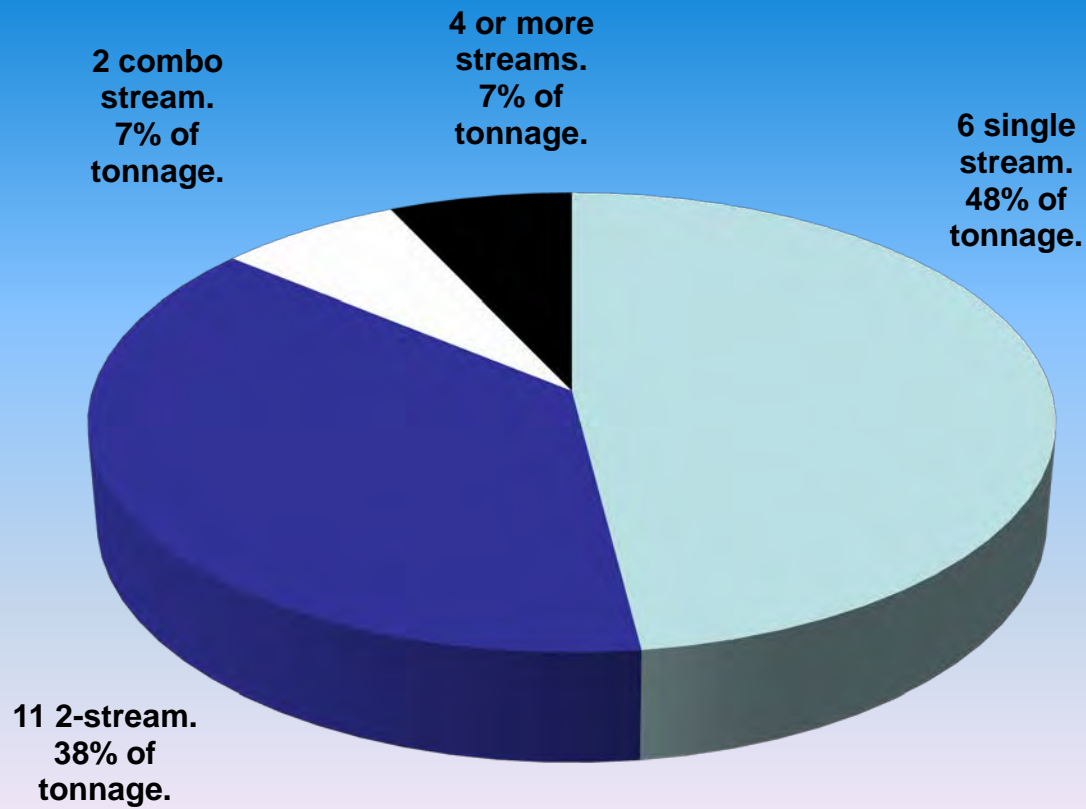
System Assets

Figure 3.2: 2006 Blue Box MRF Locations



Municipal Assets

25 municipal MRF's



Today's System

- 217 programs representing 370 municipalities
- Services approx 4.9 million households
- 817,214 tonnes marketed
- Gross system costs of approx. \$284,577,757

Source: 2009 WDO Datacall



The waste stream is changing

- **Fibre losses** of up to 5%/yr
- **Metal and glass** are down almost 50%
- **Coated papers** have replaced waxed products
- **Plastics** have tripled by weight and doubled by volume
- **Packaging technologies** have eclipsed processing capabilities



Municipal Challenges

Lack financial resources

Lack of competition



Long term contracts

Lack of economies of scale

Infrastructure Challenges



- 5 of the public MRF's are near end of life
- Efficiency ranges from 40 to 2,260 tonnes processed/FTE/yr
- Operating at 59% of overall capacity
- Inadequate rural collection and transfer systems

Current state



Patchwork of programs

Residents are confused

Introduction of new and technically complex packaging

Processing infrastructure has varying ability to manage these materials

Low cost materials are being replaced by expensive

Recycling Supply Chain



Challenges

Building a viable supply chain requires:



Upgrading existing infrastructure



Capitalizing on regional wasted efficiencies



Improved communications with stewards on packaging design trends



Time to work through contractual limitations

Current Efforts

Improving curbside collection capacity	Improving collection efficiency	Improving hauling efficiencies
<ul style="list-style-type: none">▪ Larger boxes, carts▪ Plastic bags for overflow	<ul style="list-style-type: none">▪ Auto cart collection▪ Alternative fuel vehicles▪ Route optimization	<ul style="list-style-type: none">▪ Building out depot and transfer station infrastructure with compaction



Current Efforts



- **Moving towards an expanded and consistent blue box**
 - Adding 3-7 plastics
 - Adding thermoforms
 - Examining film and EPS
 - Developing consistent P&E
- **Modernizing MRF's**
 - Regionalized approach to upgrades
- **Establishing best practises and training staff**

Going Forward

- **Significant works remains**
- **System costs will continue to increase**
 - More participation = higher total costs
 - Adding more material = higher total costs
 - Light weighting = higher per unit production costs
- **Leading municipalities are seized with the need for change**
- **Effectively addressing these issues will require a redefinition of the relationship between Stewardship Ontario and municipalities**



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